

Form **990**

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

**2010**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

**A** For the **2010** calendar year, or tax year beginning

and ending

**B** Check if applicable:

- ☐ Address change  
☐ Name change  
☐ Initial return  
☐ Terminated  
☐ Amended return  
☐ Application pending

**C** Name of organization

**INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY**

Doing Business As

Number and street (or P.O. box if mail is not delivered to street address)

**9 EAST, 19TH STREET, 7TH FLOOR**

City or town, state or country, and ZIP + 4

**NEW YORK, NY 10003**

**F** Name and address of principal officer: **WALTER HOOK**

**SAME AS C ABOVE**

**D** Employer identification number

**52-1399520**

**E** Telephone number

**212-629-8001**

**G** Gross receipts \$ **8,619,287.**

**H(a)** Is this a group return

for affiliates? ☐ Yes ☒ No

**H(b)** Are all affiliates included? ☐ Yes ☐ No

If "No," attach a list. (see instructions)

**H(c)** Group exemption number ▶

**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

**J** Website: **WWW.ITDP.ORG**

**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

**L** Year of formation: **1985** **M** State of legal domicile: **DC**

## Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities:	<b>SEE PART III, LINE 1.</b>	
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	14
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	12
	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	19
	6	Total number of volunteers (estimate if necessary)	6	12
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	7b	Net unrelated business taxable income from Form 990-T, line 34	7b	0.
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 7,749,800.	Current Year 8,156,151.
	9	Program service revenue (Part VIII, line 2g)	80,978.	442,032.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	920.	2,483.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	14,954.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,831,698.	8,615,620.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,081,935.	1,536,013.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶	104,451.	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	4,471,710.	7,702,435.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	5,553,645.	9,238,448.
	19	Revenue less expenses. Subtract line 18 from line 12	2,278,053.	-622,828.
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 3,927,902.	End of Year 3,604,115.
	21	Total liabilities (Part X, line 26)	732,128.	1,031,169.
	22	Net assets or fund balances. Subtract line 21 from line 20	3,195,774.	2,572,946.

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here** ▶ Signature of officer *Melinda Eisenmann* Date **11-14-11**  
▶ **MELINDA EISENMANN, DIRECTOR OF FINANCE & ADMIN.**  
Type or print name and title

**Paid Preparer Use Only**  
Print/Type preparer's name **DAVID F. GRALING CPA** Preparer's signature *David F. Graling* Date **11-11-11** Check ☐ self-employed PTIN  
Firm's name ▶ **GELMAN, ROSENBERG & FREEDMAN** Firm's EIN ▶  
Firm's address ▶ **4550 MONTGOMERY AVE., SUITE 650 NORTH BETHESDA, MD 20814-2930** Phone no. **(301) 951-9090**

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response to any question in this Part III

☒ X

- 1 Briefly describe the organization's mission:

THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY WORKS IN CITIES WORLDWIDE TO BRING ABOUT TRANSPORT SOLUTIONS THAT CUT GREENHOUSE GAS EMISSIONS, REDUCE POVERTY, AND IMPROVE THE QUALITY OF URBAN LIFE.

- 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
- ☐
- Yes
- ☒
- No

If "Yes," describe these new services on Schedule O.

- 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
- ☐
- Yes
- ☒
- No

If "Yes," describe these changes on Schedule O.

- 4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

- 4a (Code: ) (Expenses \$
- 4,790,410.
- including grants of \$ ) (Revenue \$
- 442,032.
- )
- 
- PUBLIC TRANSPORT**

BUS RAPID TRANSIT (BRT) IS AN INCREASINGLY POPULAR WAY TO PROVIDE SOPHISTICATED, HIGH-QUALITY TRANSIT AT A FRACTION OF THE COST AND CONSTRUCTION TIME OF OTHER OPTIONS, MAKING IT AN IDEAL SOLUTION FOR DEVELOPING CITIES IN PARTICULAR. OVER THE YEARS, ITDP HAS BEEN INSTRUMENTAL IN SPREADING BRT THROUGHOUT THE WORLD BY WORKING ON TWO FRONTS: FIRST, ITDP WORKS TO FACILITATE INFORMATION-SHARING BETWEEN CITY LEADERS SO MORE CITIES CAN LEARN THE BENEFITS OF BRT; SECOND, ITDP OFFERS DIRECT TECHNICAL, LEGAL AND CONTRACTUAL ASSISTANCE TO CITIES PURSUING BRT.

2010 WAS AN EXTREMELY EXCITING YEAR FOR ITDP'S BRT PROJECTS. IN CHINA IN FEBRUARY, THE GUANGZHOU BRT OPENED AFTER FIVE YEARS OF WORK BY ITDP

- 4b (Code: ) (Expenses \$
- 1,856,766.
- including grants of \$ ) (Revenue \$ )
- 
- CYCLING & WALKING (NMT)**

IN EVERY PROJECT THAT ITDP UNDERTAKES IN ANY PART OF THE WORLD, AN IMPORTANT COMPONENT IS MAKING STREETS SAFER AND MORE CONVENIENT FOR CYCLISTS AND PEDESTRIANS BY PROVIDING SIDEWALKS, BIKE LANES, AND BIKE PARKING FACILITIES, INITIATING BIKE SHARING PROGRAMS, IMPROVING THE QUALITY OF AFFORDABLE BICYCLES AND RICKSHAWS, AND PROMOTING BIKE USE. IN CHINA, ITDP'S EFFORTS WITH THE CITY LED TO THE CREATION OF A SPECTACULAR NEW 4.5KM WALKING AND CYCLING ONLY GREENWAY IN GUANGZHOU, WHICH OPENED IN OCTOBER ALONG THE DONGHAOCHONG VIADUCT, A FORMERLY CONTAMINATED CREEK. THE ITDP SPONSORED URBAN DESIGN WORKSHOPS LED TO A FEW PILOT PEDESTRIAN FACILITY IMPROVEMENTS ALONG THE GUANGZHOU BRT CORRIDOR WHICH WILL BE ROLLED OUT IN THE COMING YEARS. 2010 ALSO

- 4c (Code: ) (Expenses \$
- 1,185,815.
- including grants of \$ ) (Revenue \$ )
- 
- SUSTAINABLE URBAN DEVELOPMENT (URBAN DEV.)**

ONE OF ITDP'S NEWEST PROGRAM AREAS INVOLVES INITIATING AND SUPPORTING SUSTAINABLE URBAN DEVELOPMENT PATTERNS THAT ARE CONDUCTIVE TO WALKING, CYCLING, AND TRANSIT USAGE. SMARTER URBAN PLANNING AND DESIGN HAS THE POTENTIAL NOT ONLY TO REDUCE AIR POLLUTION AND EMISSIONS, BUT ALSO IMPROVE QUALITY OF LIFE.

IN CHINA, AS PART OF THE DEVELOPMENT OF THE BRT SYSTEM IN GUANGZHOU, ITDP WORKED WITH THE CITY TO DEVELOP A MULTI-MODAL TRANSIT CORRIDOR, WHICH INCLUDES A NEW GREENWAY, HIGH-QUALITY PEDESTRIAN AREAS ON BOTH SIDES OF THE CORRIDOR, BICYCLE PARKING AT ALL OF THE STATIONS, BICYCLE SHARE, AND BEAUTIFUL STATION DESIGN. THIS PACKAGE OF FEATURES IS HELPING SPUR NEW DEVELOPMENT AND ENHANCES THE QUALITY OF LIFE ON THIS

- 4d Other program services. (Describe in Schedule O.)

(Expenses \$ 979,587. including grants of \$ ) (Revenue \$ )

- 4e Total program service expenses
- 8,812,578.**

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	<b>X</b>	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	<b>X</b>	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		<b>X</b>
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		<b>X</b>
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	<b>N/A</b>	
6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		<b>X</b>
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		<b>X</b>
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		<b>X</b>
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		<b>X</b>
10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V		<b>X</b>
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	<b>X</b>	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		<b>X</b>
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		<b>X</b>
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		<b>X</b>
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	<b>X</b>	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	<b>X</b>	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	<b>X</b>	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional		<b>X</b>
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		<b>X</b>
14a Did the organization maintain an office, employees, or agents outside of the United States?	<b>X</b>	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	<b>X</b>	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV		<b>X</b>
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV		<b>X</b>
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I		<b>X</b>
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		<b>X</b>
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		<b>X</b>
20a Did the organization operate one or more hospitals? If "Yes," complete Schedule H		<b>X</b>
b If "Yes" to line 20a, did the organization attach its audited financial statements to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)		

Form 990 (2010)

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Form 990 (2010)

52-1399520 Page 4

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>21</b> Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	<b>21</b>	<b>X</b>
<b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	<b>22</b>	<b>X</b>
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	<b>23</b>	<b>X</b>
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	<b>24a</b>	<b>X</b>
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	<b>25a</b>	<b>X</b>
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	<b>25b</b>	<b>X</b>
<b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	<b>26</b>	<b>X</b>
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	<b>27</b>	<b>X</b>
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	<b>28a</b>	<b>X</b>
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	<b>28b</b>	<b>X</b>
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	<b>28c</b>	<b>X</b>
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	<b>29</b>	<b>X</b>
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	<b>30</b>	<b>X</b>
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	<b>31</b>	<b>X</b>
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	<b>32</b>	<b>X</b>
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	<b>33</b>	<b>X</b>
<b>34</b> Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	<b>34</b>	<b>X</b>
<b>35</b> Is any related organization a controlled entity within the meaning of section 512(b)(13)?	<b>35</b>	<b>X</b>
<b>a</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	<b>36</b>	<b>X</b>
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	<b>37</b>	<b>X</b>
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	<b>38</b>	<b>X</b>

**Note.** All Form 990 filers are required to complete Schedule O

Form 990 (2010)

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Form 990 (2010)

52-1399520 Page 5

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response to any question in this Part V ☒

	1a	1b	1c	2a	2b	3a	3b	4a	5a	5b	5c	6a	6b	7a	7b	7c	7d	7e	7f	7g	7h	8	9a	9b	10a	10b	11a	11b	12a	12b	13a	13b	13c	14a	14b
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	26																																		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		0																																	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			X																																
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		19																																	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			X																																
<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)																																			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?																																			
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O																																			
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			X																																
b If "Yes," enter the name of the foreign country: <b>SEE SCHEDULE O</b>																																			
See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.																																			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?																																			
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?																																			
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?																																			
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?																																			
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?																																			
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>																																			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			X																																
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			X																																
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?																																			
d If "Yes," indicate the number of Forms 8282 filed during the year																																			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?																																			
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?																																			
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?																																			
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?																																			
<b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?																																			
<b>9 Sponsoring organizations maintaining donor advised funds.</b>																																			
a Did the organization make any taxable distributions under section 4966?																																			
b Did the organization make a distribution to a donor, donor advisor, or related person?																																			
<b>10 Section 501(c)(7) organizations.</b> Enter:																																			
a Initiation fees and capital contributions included on Part VIII, line 12	N/A																																		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities																																			
<b>11 Section 501(c)(12) organizations.</b> Enter:																																			
a Gross income from members or shareholders	N/A																																		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)																																			
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?																																			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	N/A																																		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>																																			
a Is the organization licensed to issue qualified health plans in more than one state?																																			
<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.																																			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans																																			
c Enter the amount of reserves on hand																																			
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?																																			
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O																																			

Form 990 (2010)

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Form 990 (2010)

52-1399520 Page 6

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI ☒

**Section A. Governing Body and Management**

	1a	1b	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	14			
b Enter the number of voting members included in line 1a, above, who are independent		12		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3			X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6 Does the organization have members or stockholders?	6			X
7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a			X
b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b			X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?	8a		X	
b Each committee with authority to act on behalf of the governing body?	8b		X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9			X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Does the organization have local chapters, branches, or affiliates?	X	
b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	X	
11a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?		X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Does the organization have a written conflict of interest policy? If "No," go to line 13	X	
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	X	
13 Does the organization have a written whistleblower policy?	X	
14 Does the organization have a written document retention and destruction policy?	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	X	
b Other officers or key employees of the organization		X
If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

17 List the states with which a copy of this Form 990 is required to be filed **CA, IL, MD, MA, NY, OR, VA, WA**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  
☒ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **MELINDA EISENMANN - 212-629-8001**  
**9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003**

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Form 990 (2010)

52-1399520 Page 7

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

☒

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
WALTER HOOK EXECUTIVE DIRECTOR	40.00	X		X				139,039.	0.	11,536.
ENRIQUE PENALOSA ** SEE SCHEDULE O * PRESIDENT	2.00	X		X				114,045.	0.	0.
GERHRAD MENCKOFF VICE PRESIDENT	2.00	X		X				0.	0.	0.
GREG GUENTHER TREASURER	2.00	X		X				0.	0.	0.
MATTEO MARTIGNONI DIRECTOR	2.00	X						0.	0.	0.
PATRICK CUNNANE DIRECTOR	2.00	X						0.	0.	0.
SHOMIK RAJ MEHNDIRATTA DIRECTOR	2.00	X						0.	0.	0.
V. SETTY PENDAKUR DIRECTOR	2.00	X						0.	0.	0.
JOSEPH RYAN DIRECTOR	2.00	X						0.	0.	0.
PAUL STEELY WHITE DIRECTOR	2.00	X						0.	0.	0.
ARIADNE DELON-SCOTT DIRECTOR	2.00	X						0.	0.	0.
HEATHER THOMPSON DIRECTOR	2.00	X						0.	0.	0.
BOB HAMBRECHT DIRECTOR	2.00	X						0.	0.	0.
FELIPE TARGA DIRECTOR	2.00	X						0.	0.	0.
MICHAEL REPLOGLE GLOBAL POLIC DIRECTOR & FOUNDER	40.00				X			138,900.	0.	24,083.

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Form 990 (2010)

**52-1399520** Page **8**

**Part VII** Section A. **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
<b>1b Sub-total</b>								<b>391,984.</b>	<b>0.</b>	<b>35,619.</b>
<b>c Total from continuation sheets to Part VII, Section A</b>								<b>0.</b>	<b>0.</b>	<b>0.</b>
<b>d Total (add lines 1b and 1c)</b>								<b>391,984.</b>	<b>0.</b>	<b>35,619.</b>

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **3**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	<b>3</b>	<b>X</b>
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	<b>4</b> <b>X</b>	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	<b>5</b>	<b>X</b>

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
GSD +, CARRERA 7, NO. 77-07, OFICINA 202, BOGOTA DC, COLOMBIA	PROGRAM CONSULTANT	146,062.
ITDP EUROPE WEIDEMBAUMSWEG 13, 21029, HAMBURG, GERMANY	PROGRAM CONSULTANT	137,000.
IDEEMOS, MANUEL GARCIA Y M. NO. 219 COL. ALAMEDA DIAMANTE:, LEON. GTO	PROGRAM CONSULTANT	107,975.

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **3**

Form **990** (2010)



**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Form 990 (2010)

52-1399520 Page **9**

**Part VIII Statement of Revenue**

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<b>Contributions, gifts, grants and other similar amounts</b>	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	8156151.				
	g Noncash contributions included in lines 1a-1f: \$						
<b>h Total.</b> Add lines 1a-1f			8156151.				
<b>Program Service Revenue</b>	2 a <b>CONSULTING REVENUE</b>	Business Code	900099	442,032.	442,032.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g <b>Total.</b> Add lines 2a-2f			442,032.			
<b>Other Revenue</b>	3 Investment income (including dividends, interest, and other similar amounts)			6,150.			6,150.
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross Rents	(i) Real	(ii) Personal				
	b Less: rental expenses						
	c Rental income or (loss)						
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b Less: cost or other basis and sales expenses		3,667.				
	c Gain or (loss)		-3,667.				
	d Net gain or (loss)			-3,667.			-3,667.
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
	b Less: direct expenses	b					
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities						
10 a Gross sales of inventory, less returns and allowances	a						
b Less: cost of goods sold	b						
c Net income or (loss) from sales of inventory							
<b>Miscellaneous Revenue</b>			Business Code				
11 a <b>OTHER REVENUE</b>	900099	14,954.			14,954.		
b							
c							
d All other revenue							
e <b>Total.</b> Add lines 11a-11d			14,954.				
12 <b>Total revenue.</b> See instructions.			8615620.	442,032.	0.	17,437.	

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Form **990** (2010)

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part IX Statement of Functional Expenses**

*Section 501(c)(3) and 501(c)(4) organizations must complete all columns.*

*All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).*

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	264,620.	257,091.	6,023.	1,506.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,000,468.	868,210.	98,420.	33,838.
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	62,008.	49,048.	10,973.	1,987.
9 Other employee benefits	117,844.	96,152.	18,323.	3,369.
10 Payroll taxes	91,073.	80,963.	7,252.	2,858.
11 Fees for services (non-employees):				
a Management				
b Legal	54,352.	43,112.	11,240.	
c Accounting	86,960.	81,193.	471.	5,296.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other	3,350,022.	3,330,284.	1,303.	18,435.
12 Advertising and promotion				
13 Office expenses	415,746.	399,782.	2,673.	13,291.
14 Information technology				
15 Royalties				
16 Occupancy	260,207.	258,672.	1,046.	489.
17 Travel	1,028,738.	1,017,219.	5,442.	6,077.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	516,408.	347,605.	156,960.	11,843.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	77,869.	76,629.	242.	998.
23 Insurance	13,649.	11,303.	2,299.	47.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.)				
a <b>FIELD STAFF</b>	1,283,481.	1,283,481.		
b <b>SUBCONTRACTORS</b>	406,526.	406,526.		
c <b>SUBSCRIPTIONS AND DUES</b>	73,360.	71,968.	0.	1,392.
d <b>ENTERTAINMENT</b>	33,956.	33,634.	310.	12.
e <b>PROF. DEVELOPMENT</b>	32,847.	32,617.	35.	195.
f All other expenses	68,314.	67,089.	-1,593.	2,818.
25 <b>Total functional expenses.</b> Add lines 1 through 24f	9,238,448.	8,812,578.	321,419.	104,451.
26 <b>Joint costs.</b> Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

**Part X Balance Sheet**

		(A) Beginning of year		(B) End of year
<b>Assets</b>	1 Cash - non-interest-bearing .....	55,145.	1	242,356.
	2 Savings and temporary cash investments .....	3,106,132.	2	1,607,722.
	3 Pledges and grants receivable, net .....	576,638.	3	1,326,011.
	4 Accounts receivable, net .....	46,957.	4	54,070.
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) .....		6	
	7 Notes and loans receivable, net .....		7	
	8 Inventories for sale or use .....		8	
	9 Prepaid expenses and deferred charges .....		9	26,395.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	10a 446,247.		
	b Less: accumulated depreciation .....	10b 149,064.		
		132,456.	10c	297,183.
	11 Investments - publicly traded securities .....		11	
	12 Investments - other securities. See Part IV, line 11 .....		12	
	13 Investments - program-related. See Part IV, line 11 .....		13	
	14 Intangible assets .....		14	
15 Other assets. See Part IV, line 11 .....	10,574.	15	50,378.	
16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .....	3,927,902.	16	3,604,115.	
<b>Liabilities</b>	17 Accounts payable and accrued expenses .....	732,128.	17	958,049.
	18 Grants payable .....		18	
	19 Deferred revenue .....		19	
	20 Tax-exempt bond liabilities .....		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D .....		21	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....		22	
	23 Secured mortgages and notes payable to unrelated third parties .....		23	
	24 Unsecured notes and loans payable to unrelated third parties .....		24	
	25 Other liabilities. Complete Part X of Schedule D .....	0.	25	73,120.
	26 <b>Total liabilities.</b> Add lines 17 through 25 .....	732,128.	26	1,031,169.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
	27 Unrestricted net assets .....	1,277,465.	27	2,221,351.
	28 Temporarily restricted net assets .....	1,918,309.	28	351,595.
	29 Permanently restricted net assets .....		29	
	<b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
	30 Capital stock or trust principal, or current funds .....		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund .....		31	
	32 Retained earnings, endowment, accumulated income, or other funds .....		32	
	33 <b>Total net assets or fund balances</b> .....	3,195,774.	33	2,572,946.
34 <b>Total liabilities and net assets/fund balances</b> .....	3,927,902.	34	3,604,115.	

Form 990 (2010)

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response to any question in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,615,620.
2	Total expenses (must equal Part IX, column (A), line 25)	2	9,238,448.
3	Revenue less expenses. Subtract line 2 from line 1	3	-622,828.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,195,774.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	0.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	2,572,946.

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response to any question in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		X
b Were the organization's financial statements audited by an independent accountant?	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Form 990 (2010)



**INSTITUTE FOR TRANSPORTATION AND**

Schedule A (Form 990 or 990-EZ) 2010 **DEVELOPMENT POLICY**

52-1399520 Page 2

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	1,756,859.	2,708,742.	2,688,491.	7,749,800.	8,156,151.	23,060,043.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	1,756,859.	2,708,742.	2,688,491.	7,749,800.	8,156,151.	23,060,043.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						2,512,611.
<b>6 Public support.</b> Subtract line 5 from line 4.						20,547,432.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>7</b> Amounts from line 4 .....	1,756,859.	2,708,742.	2,688,491.	7,749,800.	8,156,151.	23,060,043.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .....	4,922.	10,321.	8,699.	7,519.	6,150.	37,611.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) .....					14,954.	14,954.
<b>11 Total support.</b> Add lines 7 through 10 .....						23,112,608.
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	812,220.
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here .....						► <input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) .....	<b>14</b>	88.90 %
<b>15</b> Public support percentage from 2009 Schedule A, Part II, line 14 .....	<b>15</b>	83.60 %
<b>16a 33 1/3% support test - 2010.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization .....	►	<input checked="" type="checkbox"/>
<b>b 33 1/3% support test - 2009.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization .....	►	<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2010.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....	►	<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2009.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....	►	<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....	►	<input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2010

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support</b> (Subtract line 7c from line 6.) .....						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) .....						
<b>13 Total support</b> (Add lines 9, 10c, 11, and 12.) .....						
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here .....						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2010 (line 8, column (f) divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2009 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2010 (line 10c, column (f) divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2009 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2010.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization .....

**b 33 1/3% support tests - 2009.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization .....

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions .....

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

# Schedule of Contributors

▶ Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

# 2010

Name of the organization

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Employer identification number

**52-1399520**

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

## Special Rules

☒ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ \_\_\_\_\_

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2010)



**SCHEDULE D**  
(Form 990)Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

**2010**Open to Public  
InspectionName of the organization **INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**Employer identification number  
**52-1399520****Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the  
organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate contributions to (during year) .....		
3 Aggregate grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of an historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last  
day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax  
year ▶ .....

4 Number of states where property subject to conservation easement is located ▶ .....

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of  
violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ .....

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ .....

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)  
and section 170(h)(4)(B)(ii)? .....

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and  
include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for  
conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art,  
historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV,  
the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical  
treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts  
relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide  
the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition d ☐ Loan or exchange programs  
 b ☐ Scholarly research e ☐ Other \_\_\_\_\_  
 c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the year end balance held as:

- a Board designated or quasi-endowment ☐ %  
 b Permanent endowment ☐ %  
 c Term endowment ☐ %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) unrelated organizations	3a(i)	
(ii) related organizations	3a(ii)	
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b	

4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		185,440.	38,834.	146,606.
d Equipment		201,919.	96,814.	105,105.
e Other		58,888.	13,416.	45,472.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				297,183.

Schedule D (Form 990) 2010

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely-held equity interests .....		
(3) Other .....		
(A) .....		
(B) .....		
(C) .....		
(D) .....		
(E) .....		
(F) .....		
(G) .....		
(H) .....		
(I) .....		

Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) .....		
(2) .....		
(3) .....		
(4) .....		
(5) .....		
(6) .....		
(7) .....		
(8) .....		
(9) .....		
(10) .....		

Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶

**Part IX Other Assets.** See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) .....	
(2) .....	
(3) .....	
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
(10) .....	

Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶

**Part X Other Liabilities.** See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Amount
(1) Federal income taxes	
(2) <b>DEPOSIT LIABILITY</b>	<b>73,120.</b>
(3) .....	
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
(10) .....	
(11) .....	

Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶ **73,120.**

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

**Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements**

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	8,615,620.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	9,238,448.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	-622,828.
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net). Add lines 4 through 8	9	0.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	-622,828.

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

1	Total revenue, gains, and other support per audited financial statements	1	8,698,908.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	
b	Donated services and use of facilities	2b	83,288.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV.)	2d	
e	Add lines 2a through 2d	2e	83,288.
3	Subtract line 2e from line 1	3	8,615,620.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	8,615,620.

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

1	Total expenses and losses per audited financial statements	1	9,321,736.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	83,288.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV.)	2d	
e	Add lines 2a through 2d	2e	83,288.
3	Subtract line 2e from line 1	3	9,238,448.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	9,238,448.

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X, LINE 2: IN JUNE 2006, THE FINANCIAL ACCOUNTING STANDARDS BOARD**

**(FASB) RELEASED FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR**

**REPORTING UNCERTAINTY IN INCOME TAXES. FOR THE YEAR ENDED DECEMBER 31,**

**2010, ITDP HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10 AND**

**DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER**

**RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS. THE FEDERAL FORM**

**990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, IS SUBJECT TO**

**EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR THREE YEARS**

**Part XIV** Supplemental Information *(continued)*

AFTER IT IS FILED.

**SCHEDULE F**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Statement of Activities Outside the United States**

- Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.  
► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

**2010**Open to Public  
Inspection

Name of the organization

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Employer identification number

**52-1399520****Part I** **General Information on Activities Outside the United States.** Complete if the organization answered "Yes"  
to Form 990, Part IV, line 14b.

- 1 **For grantmakers.** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☐ No

- 2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States.

- 3 **Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
NORTH AMERICA	1	27	PROGRAM SERVICES	BRT, NMT, TDM, URBAN DEVELOPMENT	1,149,713.
SOUTH AMERICA	3	25	PROGRAM SERVICES	BRT, NMT, TDM, URBAN DEVELOPMENT	1,138,814.
SOUTH ASIA	3	17	PROGRAM SERVICES	BRT, NMT, TDM, URBAN DEVELOPMENT, POLICY	502,958.
SUB-SAHARAN AFRICA	1	4	PROGRAM SERVICES	BRT, NMT	221,259.
EAST ASIA AND THE PACIFIC	2	80	PROGRAM SERVICES	BRT, NMT, TDM, URBAN DEVELOPMENT, POLICY	2,825,086.
3 a Sub-total	10	153			5,837,830.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	10	153			5,837,830.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2010

**Part II can be duplicated if additional space is needed.**

**3** Enter total number of other organizations or entities

**Part III** Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

**Part III can be duplicated if additional space is needed.**

[illegible]



**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) ..... ☐ Yes ☒ No
- 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) ..... ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see Instructions for Form 5471) ..... ☐ Yes ☒ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) ..... ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see Instructions for Form 8865) ..... ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713) ..... ☐ Yes ☒ No

Schedule F (Form 990) 2010

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,  
Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

**2010**

Open to Public  
Inspection

Name of the organization

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Employer identification number

**52-1399520**

**Part I Questions Regarding Compensation**

	Yes	No								
<b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <table border="0"><tr><td><input type="checkbox"/> First-class or charter travel</td><td><input type="checkbox"/> Housing allowance or residence for personal use</td></tr><tr><td><input type="checkbox"/> Travel for companions</td><td><input type="checkbox"/> Payments for business use of personal residence</td></tr><tr><td><input type="checkbox"/> Tax indemnification and gross-up payments</td><td><input type="checkbox"/> Health or social club dues or initiation fees</td></tr><tr><td><input type="checkbox"/> Discretionary spending account</td><td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td></tr></table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<b>b</b> If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	<b>1b</b>									
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	<b>2</b>									
<b>3</b> Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. <table border="0"><tr><td><input type="checkbox"/> Compensation committee</td><td><input type="checkbox"/> Written employment contract</td></tr><tr><td><input type="checkbox"/> Independent compensation consultant</td><td><input checked="" type="checkbox"/> Compensation survey or study</td></tr><tr><td><input type="checkbox"/> Form 990 of other organizations</td><td><input checked="" type="checkbox"/> Approval by the board or compensation committee</td></tr></table>	<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study	<input type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee				
<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study									
<input type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee									
<b>4</b> During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: <b>a</b> Receive a severance payment or change-of-control payment from the organization or a related organization?	<b>4a</b>	<b>X</b>								
<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?	<b>4b</b>	<b>X</b>								
<b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?	<b>4c</b>	<b>X</b>								
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.										
<b>Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.</b>										
<b>5</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <b>a</b> The organization?	<b>5a</b>	<b>X</b>								
<b>b</b> Any related organization?	<b>5b</b>	<b>X</b>								
If "Yes" to line 5a or 5b, describe in Part III.										
<b>6</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <b>a</b> The organization?	<b>6a</b>	<b>X</b>								
<b>b</b> Any related organization?	<b>6b</b>	<b>X</b>								
If "Yes" to line 6a or 6b, describe in Part III.										
<b>7</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	<b>7</b>	<b>X</b>								
<b>8</b> Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	<b>8</b>	<b>X</b>								
<b>9</b> If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	<b>9</b>									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Schedule J (Form 990) 2010

**52-1399520**

Page 2

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.  
For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).  
Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 <b>WALTER HOOK</b>	(i) 139,039.	0.	0.	11,536.	0.	150,575.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
2 <b>MICHAEL REPLOGLE</b>	(i) 138,900.	0.	0.	11,536.	12,547.	162,983.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
3	(i)						
	(ii)						
4	(i)						
	(ii)						
5	(i)						
	(ii)						
6	(i)						
	(ii)						
7	(i)						
	(ii)						
8	(i)						
	(ii)						
9	(i)						
	(ii)						
10	(i)						
	(ii)						
11	(i)						
	(ii)						
12	(i)						
	(ii)						
13	(i)						
	(ii)						
14	(i)						
	(ii)						
15	(i)						
	(ii)						
16	(i)						
	(ii)						

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

**2010**  
Open to Public  
Inspection

Name of the organization

INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY

Employer identification number  
52-1399520

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

AND OUR LOCAL PARTNER GMEDRI. THE SYSTEM IS ALREADY CARRYING OVER  
800,000 PASSENGERS A DAY, MAKING IT THE SECOND LARGEST BRT SYSTEM IN  
THE WORLD (BEHIND BOGOTA'S TRANSMILENIO), AND BUSIER THAN MOST METRO  
LINES IN CHINA. THE GUANGZHOU BRT SYSTEM IS THE FIRST BRT SYSTEM IN THE  
WORLD TO BE FULLY INTEGRATED WITH METRO. SINCE ITS OPENING, THE ITDP  
TEAM IN CHINA HAS BEEN WORKING TO PROMOTE THE SYSTEM TO OTHER CITIES.  
ITDP HAS HOSTED OVER 50 DELEGATIONS OF CITIES COMING FOR STUDY TOURS IN  
2010 ALONE. MOST IMPORTANTLY, THE SYSTEM IS PROJECTED TO REDUCE CO2  
EMISSIONS BY OVER 84,000 TONS ANNUALLY IN ITS FIRST TEN YEARS OF  
OPERATION.

IN INDIA, THE CITY OF AHMEDABAD IT WON THE SUSTAINABLE TRANSPORT AWARD  
IN JANUARY OF 2010. THE AHMEDABAD BRT OPENED IN 2009 AND PROVIDES HIGH  
QUALITY TRANSIT OPTION IN AN INCREASINGLY CONGESTED CITY OF 5.6 MILLION  
RESIDENTS. THE SYSTEM CARRIES APPROXIMATELY 100,000 PASSENGERS PER DAY.  
IN 2010, THE AHMEDABAD BRT INSPIRED AND LED TO THE GREEN LIGHTING OF  
SYSTEMS WITH THE SAME GOLD-STANDARD IN PUNE, PIMPRI CHINCHWAD, SURAT,  
INDORE, AND RAJKOT. AS WE SEE IN BOTH AHMEDBAD AND GUANGZHOU, ITDP  
PROJECTS AGAIN AND AGAIN DRIVE REPLICATION OF HIGH QUALITY TRANSIT  
SYSTEMS IN MULTITUDES OF CITIES.

IN JAKARTA, INDONESIA, ITDP CONTINUED WORKING TO IMPROVE AND EXPAND  
TRANSJAKARTA, THE CITY'S FULL SERVICE BRT. OPENED JANUARY 2004,  
TRANSJAKARTA IS ONE OF THE WORLD'S LARGEST BRT SYSTEMS, WITH 119 KM (74  
MI) OF CORRIDORS. IN 2010, TRANSJAKARTA WAS CARRYING OVER 330,000  
PASSENGERS PER DAY, WHICH IS STILL BELOW DEMAND. IN ORDER TO MATCH  
DEMAND TO SYSTEM CAPACITY, ITDP HELPED THE CITY OPEN TWO NEW CORRIDORS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2010)

032211  
01-24-11

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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IN 2010, WITH MORE TO COME IN 2011. ITDP IS ALSO WORKING TO INCREASE THE AVAILABILITY OF CLEAN NATURAL GAS TO RUN THE BUSES.

IN LATIN AMERICA, ITDP CONTINUED TO SUPPORT THE CITIES OF BUENOS AIRES, ARGENTINA AND BELO HORIZONTE, BRAZIL IN THE DEVELOPMENT OF THEIR BRT SYSTEMS, WHICH ARE EXPECTED TO OPEN IN 2011. THE BUENOS AIRES BRT WILL BE THE FIRST IN ARGENTINA, AND THE FORMAL RIBBON CUTTING CEREMONY WAS HELD IN OCTOBER. BELO HORIZONTE'S BRT WILL BE THE FIRST FULL BRT IN BRAZIL BUILT OUTSIDE OF CURITIBA. ITDP ALSO PLAYED A KEY ROLE GETTING THREE NEW BRT LINES IN RIO DE JANEIRO INCLUDED IN THEIR BID FOR THE WORLD CUP IN 2014 AND THE OLYMPICS IN 2016. THE WORLD CUP IN SOUTH AFRICA WAS THE MAIN DRIVER OF THE NEW JOHANNESBURG AND CAPE TOWN BRT SYSTEMS.

IN 2010, ITDP STARTED WORKING IN UNITED STATES FOR THE FIRST TIME WITH A NEW BRT PROGRAM. GIVEN THE CURRENT ECONOMIC CONDITIONS IN THE US, MORE AND MORE CITIES ARE TURNING TOWARDS BRT AS A HIGH QUALITY AND FINANCIALLY VIABLE PUBLIC TRANSIT SOLUTION; HOWEVER, FEW US CITIES HAVE BUILT GREAT SYSTEMS THAT COULD SERVE AS MODELS FOR OTHER US CITIES. IN 2010, ITDP'S WORK IN THE US FOCUSED ON CONDUCTING A STUDY TO IDENTIFY AND ASSESS CURRENT BRT PROPOSALS AND PLANS IN THE MAKING. THIS WORK WILL BE FURTHER DEVELOPED IN THE COMING YEAR TO PROVIDE TECHNICAL ASSISTANCE TO CITIES AS THEY DESIGN AND IMPLEMENT THEIR BRT SYSTEMS, HELPING ENSURE THAT THE SYSTEMS ARE BUILT TO THE BEST OF THEIR POTENTIAL AND CAN SERVE TO BOOST THE IMAGE OF BRT IN THE US.

ITDP'S WORK ON FINANCIAL MODELING SEVERAL YEARS AGO PLAYED AN IMPORTANT ROLE IN CONVINCING THE STATE OF MEXICO TO MOVE FORWARD WITH ITS FIRST BRT SYSTEM, WHICH OPENED IN THE FALL OF 2010. IT FEEDS DIRECTLY INTO THE METRO SYSTEM AT A NEW TRANSIT ORIENTED REAL ESTATE DEVELOPMENT.

ITDP'S WORK ON FINANCIAL MODELING WITH MEXICO CITY ALSO HELPED SECURE A

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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NEW PUBLIC-PRIVATE PARTNERSHIP DEAL TO BUILD THE 3RD AND 4TH LINES OF  
THE MEXICO CITY BRT SYSTEM.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

WITNESSED THE SUCCESS OF ITDP'S BIKE PROJECTS IN CHINA. BIKE SHARING  
HAS SPREAD LIKE A VIRUS TO AT LEAST HALF A DOZEN CITIES IN CHINA, WITH  
HANGZHOU, WUHAN, BEIJING, SHANGHAI, AND NOW GUANGZHOU ALL HAVING  
SYSTEMS. THE 7000 BIKES IN GUANGZHOU'S BIKE SHARING SYSTEM ARE NOTABLE  
FOR BEING INTEGRATED WITH THE NEW BRT SYSTEM AND THE AFOREMENTIONED NEW  
GREENWAY. ITDP WAS ALSO INSTRUMENTAL IN DESIGNING THE BIKE PARKING  
INCLUDED AT MOST GUANGZHOU BRT STATIONS, AND THE BICYCLING AND  
PEDESTRIAN FACILITIES ALONG THE BRT CORRIDOR. THE BIKE SHARING SYSTEM  
GREATLY ENHANCES THE DEMONSTRATION AND 'SCALE UP' POTENTIAL OF THE BRT  
SYSTEM. FOLLOWING A VISIT TO THE GUANGZHOU BRT, FOR EXAMPLE, LANZHOU  
OFFICIALS ARE NOW PLANNING TO INCLUDE A BIKE SHARING SYSTEM WITH THEIR  
BRT PLANNING.

ONE OF ITDP'S SUCCESSES IN 2010 WAS THE LAUNCH OF LATIN AMERICA'S  
LARGEST BIKE SHARE PROGRAM IN MEXICO CITY, WHERE WE PLAYED A CRITICAL  
ROLE IN THE SYSTEM'S DESIGN AND DEVELOPMENT. IT ALREADY HAS 10,000  
USERS AND MORE THAN 2,000 TRIPS DAILY, AND IS INSPIRING OTHER LATIN  
AMERICAN CITIES TO PURSUE SIMILAR PROGRAMS. ITDP ALSO GOT SIX  
KILOMETERS OF NEW BIKE LANES BUILT IN MEXICO CITY.

IN ARGENTINA, ITDP DESIGNED A NEW 25KM GRADE "A" CYCLING FACILITY THAT  
OPENED IN 2010, AND HELPED SECURE THE PASSAGE OF A NEW LAW THAT  
REQUIRES PARKING GARAGES TO ACCOMMODATE BIKE PARKING. WITH EXCELLENT  
COLLABORATION WITH CURRENT TRANSPORT SECRETARY DIETRICH, WE ALSO HELPED  
THE CITY DESIGN THEIR "BIKE TO WORK" PROGRAM, WHICH HAS ATTRACTED THE  
PARTICIPATION OF SOME OF THE CITY'S BIGGEST EMPLOYERS, SUCH AS

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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COCA-COLA. ITDP ALSO HELPED BOTH RIO AND BELO HORIZONTE MOVE FORWARD WITH THEIR PLANS FOR BIKE LANES AND FACILITIES IN 2010, SOME OF WHICH WILL DISPLACE PARKING SPACES.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

ONCE CONGESTED CORRIDOR.

IN MEXICO CITY, ITDP PROVIDED ADVICE TO THE CITY'S AGENCY FOR THE REVITALIZATION OF THEIR HISTORIC DOWNTOWN, INCLUDING COMMISSIONING THE WORLD-RENOWNED GEHL ARCHITECTS TO CONDUCT A SITE VISIT AND DRAFT REPORT ON IMPROVING URBAN DESIGN IN THE DISTRICT.

IN ALL PROJECTS, ITDP WORKS TO ENSURE THAT THE URBAN ENVIRONMENT IS MADE MORE LIVABLE - FROM ENSURING THAT BIKE PATHS ARE INCLUDED IN POORER NEIGHBORHOODS TO INSTALLING SOLAR LIGHTS IN BRT STATIONS. ITDP IS COMMITTED TO NOT ONLY BUILDING BETTER TRANSPORTATION SOLUTIONS, BUT ALSO DEVELOPING MORE ECO- AND PEOPLE-FRIENDLY CITIES.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

TRAFFIC REDUCTION (TDM)

ITDP BELIEVES THAT REDUCING THE DEMAND FOR PRIVATE CARS IN CITIES BEGINS WITH REDUCING FREE PARKING AND FREE ROAD USE. WE CAN BEGIN TO REDUCE AIR POLLUTION, CONGESTION, AND CO2 EMISSIONS THROUGH PARKING REGULATIONS, ACCESS MANAGEMENT, ROAD USER CHARGING AND OTHER STRATEGIES THAT REDUCE PRIVATE CAR USE.

IN CHINA, WE LAUNCHED A RESEARCH INITIATIVE INTO PARKING POLICIES TOWARD OFFICIAL VEHICLES, WHILE ALSO ADVOCATING FOR PARKING POLICY REFORM IN LANZHOU AND KUNMING IN COLLABORATION WITH THE WORLD BANK.

ITDP ALSO PRESENTED PARKING IMPROVEMENT PROPOSALS FOR ALONG THE GUANGZHOU BRT CORRIDOR. IN MEXICO CITY, ITDP CONTINUES TO SUPPORT A

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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PILOT PROGRAM TO CHARGE FOR ON-STREET PARKING, AND EARLIER THIS YEAR WE PROVIDED TECHNICAL SUPPORT TO THE CITY WHEN IT REDESIGNED SEVERAL DANGEROUS INTERSECTIONS TO CALM TRAFFIC.

ITDP ALSO RELEASED A SEMINAL REPORT, "US PARKING POLICIES: AN OVERVIEW OF MANAGEMENT STRATEGIES," WHICH HIGHLIGHTS BEST PRACTICES IN PARKING MANAGEMENT IN THE UNITED STATES. THE REPORT IDENTIFIES CORE SUSTAINABLE PARKING PRINCIPLES AND ILLUSTRATES HOW SMARTER PARKING MANAGEMENT CAN BENEFIT CONSUMERS AND BUSINESSES IN TIME AND MONEY SAVINGS, WHILE ALSO LEADING TO MORE LIVABLE, ATTRACTIVE COMMUNITIES.

EXPENSES \$ 508,617. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

#### CLIMATE AND TRANSPORT POLICY (POLICY)

ITDP WORKS ON THE LOCAL, NATIONAL, AND INTERNATIONAL LEVELS TO ENCOURAGE GOVERNMENTS AND OTHER AUTHORITIES TO INCORPORATE POLICIES TO REDUCE TRANSPORT-RELATED EMISSIONS AND TRAFFIC CONGESTION, WHILE ENSURING ADEQUATE FUNDING FOR SUSTAINABLE MOBILITY PROGRAMS.

IN 2010, ITDP COMPLETED A PROJECT-DRIVEN, OR 'BOTTOM-UP,' TOOL FOR CALCULATING THE CO2 IMPACT OF TRANSPORT SYSTEMS PROJECTS. THIS TOOL IS DESIGNED TO SIGNIFICANTLY IMPROVE THE CO2 IMPACTS OF DOZENS OF BRT PROJECTS FUNDED EVERY YEAR BY THE GLOBAL ENVIRONMENT FACILITY. AT THE SAME TIME, ITDP IS WORKING WITH THE ASIAN DEVELOPMENT BANK AND THE INTERAMERICAN DEVELOPMENT BANK TO APPLY THE CO2 CALCULATION TOOL TO THEIR TRANSPORT PORTFOLIOS IN THE HOPES OF ENCOURAGING THE BANKS TO DIRECT MORE RESOURCES TO SUSTAINABLE TRANSPORT.

ITDP ALSO ISSUED SEVERAL REPORTS INTENDED TO SHARE BEST PRACTICES ON AN INTERNATIONAL LEVEL. THESE REPORTS INCLUDED "FINANCING MECHANISMS FOR SUSTAINABLE LOW CARBON TRANSPORTATION," WHICH IS A GUIDE FOR NATIONAL GOVERNMENTS ABOUT AVAILABLE INTERNATIONAL FINANCING FOR SUSTAINABLE



Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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TRANSPORT PROJECTS. WE ALSO COMPLETED TWO REGIONAL POLICY PAPERS: "2  
AND 3 WHEELER POLICY IN ASIA" AND "SOUTH AFRICAN NATIONAL URBAN  
TRANSPORT POLICY GUIDANCE."

EXPENSES \$ 470,970. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

MEXICO, BRAZIL, INDONESIA, INDIA,

CHINA, TANZANIA, SOUTH AFRICA, GHANA

FORM 990, PART VI, SECTION A, LINE 4: DURING THE YEAR THE ORGANIZATION  
UPDATED THE BY-LAWS TO INCLUDE THE DIRECTOR OF FINANCE AS A SIGNATORY ON  
NEGOTIABLE INSTRUMENTS AND CONTRACTS.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 WAS PREPARED BY THE  
OUTSIDE ACCOUNTANTS AND REVIEWED BY THE ADMIN & FINANCE DIRECTOR AND THE  
FINANCE COMMITTEE BEFORE SUBMISSION.

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION MONITORS AND  
ENFORCES THE CONFLICT OF INTEREST POLICY.

AN INTERESTED PERSON MAY MAKE A PRESENTATION AT THE BOARD OR COMMITTEE  
MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE  
DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS  
IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A  
DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE  
PROPOSED TRANSACTIONS ARRANGEMENT.

Name of the organization **INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Employer identification number  
**52-1399520**

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST.

IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT IN CONFORMITY WITH SUCH DETERMINATION.

FORM 990, PART VI, SECTION B, LINE 15A: AN ANNUAL REVIEW IS DONE BY THE BOARD OF DIRECTORS. THE SALARY IS COMPARED WITH OTHER SOURCES TO MAKE SURE COMMENSURATE WITH OTHER SIMILAR NON-PROFITS. IT IS DOCUMENTED AND PUT IN PERSONNEL FILE. THE LAST SALARY REVIEW WAS CONDUCTED IN JANUARY 2010.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART VII : ENRIQUE PENALOSA A BOARD MEMBER RECEIVED COMPENSATION FOR CONSULTING SERVICES PROVIDED TO THE ORGANIZATION UNRELATED TO HIS BOARD DUTIES. THE AMOUNT OF THIS COMPENSATION HAS BEEN REPORTED ON PART VII.

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)	Page
		34-1333320

[illegible]

**Part IV**  
**Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

[illegible]

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a	
<b>b</b> Gift, grant, or capital contribution to other organization(s)	1b	
<b>c</b> Gift, grant, or capital contribution from other organization(s)	1c	
<b>d</b> Loans or loan guarantees to or for other organization(s)	1d	
<b>e</b> Loans or loan guarantees by other organization(s)	1e	
<b>f</b> Sale of assets to other organization(s)	1f	
<b>g</b> Purchase of assets from other organization(s)	1g	
<b>h</b> Exchange of assets	1h	
<b>i</b> Lease of facilities, equipment, or other assets to other organization(s)	1i	
<b>j</b> Lease of facilities, equipment, or other assets from other organization(s)	1j	
<b>k</b> Performance of services or membership or fundraising solicitations for other organization(s)	1k	
<b>l</b> Performance of services or membership or fundraising solicitations by other organization(s)	1l	
<b>m</b> Sharing of facilities, equipment, mailing lists, or other assets	1m	
<b>n</b> Sharing of paid employees	1n	
<b>o</b> Reimbursement paid to other organization for expenses	1o	
<b>p</b> Reimbursement paid by other organization for expenses	1p	
<b>q</b> Other transfer of cash or property to other organization(s)	1q	
<b>r</b> Other transfer of cash or property from other organization(s)	1r	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				



**Complete this part to provide additional information for responses to questions on Schedule R (see instructions).**