

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047

2011

Open to Public Inspection

A For the **2011** calendar year, or tax year beginning and ending

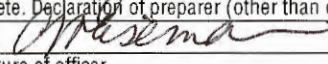
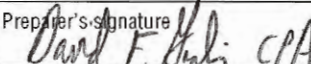
B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY		D Employer identification number 52-1399520
	Doing Business As		E Telephone number 212-629-8001
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 9 EAST, 19TH STREET, 7TH FLOOR		
	City or town, state or country, and ZIP + 4 NEW YORK, NY 10003		G Gross receipts \$ 9,105,409.
	F Name and address of principal officer: WALTER HOOK SAME AS C ABOVE		H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c)() (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: ▶ WWW.ITDP.ORG			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			L Year of formation: 1985 M State of legal domicile: DC

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	16
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	14
	5 Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	26
	6 Total number of volunteers (estimate if necessary)	6	13
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, line 34	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 8,156,151.	Current Year 8,532,222.
	9 Program service revenue (Part VIII, line 2g)	442,032.	560,802.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,483.	-17,122.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	14,954.	8,967.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,615,620.	9,084,869.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,536,013.	2,027,917.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 71,814.		
Net Assets or Fund Balances	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	7,702,435.	6,883,522.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	9,238,448.	8,911,439.
	19 Revenue less expenses. Subtract line 18 from line 12	-622,828.	173,430.
	20 Total assets (Part X, line 16)	Beginning of Current Year 3,604,115.	End of Year 3,380,120.
	21 Total liabilities (Part X, line 26)	1,031,169.	633,744.
	22 Net assets or fund balances. Subtract line 21 from line 20	2,572,946.	2,746,376.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer 		Date 9/21/12
	MELINDA EISENMANN, CHIEF FINANCIAL OFFICER Type or print name and title		
Paid Preparer Use Only	Print/Type preparer's name DAVID F. GRALING CPA	Preparer's signature 	Date 9-5-12
	Firm's name ▶ GELMAN, ROSENBERG & FREEDMAN Firm's address ▶ 4550 MONTGOMERY AVE SUITE 650N BETHESDA, MD 20814-2930	Check if self-employed <input type="checkbox"/> PTIN P00366795 Firm's EIN ▶ 52-1392008 Phone no. (301) 951-9090	

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☒ **X**

1 Briefly describe the organization's mission:

THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY WORKS IN CITIES WORLDWIDE TO BRING ABOUT TRANSPORT SOLUTIONS THAT CUT GREENHOUSE GAS EMISSIONS, REDUCE POVERTY, AND IMPROVE THE QUALITY OF URBAN LIFE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 3,576,813. including grants of \$) (Revenue \$ 560,802.)
PUBLIC TRANSPORTATION

ITDP COMPLETED A REPORT ON CO2 EMISSIONS REDUCTIONS RESULTING FROM CHINA'S GUANGZHOU BRT, WHICH SHOWED THAT GUANGZHOU'S BRT WILL REDUCE MORE EMISSIONS THAN ANY OTHER BRT SYSTEM IN THE WORLD, AN AVERAGE OF 86,000 TONNES OF CO2 PER YEAR OVER ITS FIRST TEN YEARS OF OPERATIONS, FOR A YEARLY CER VALUE OF 19 MILLION YUAN. THE IMPACT OF THE BRT SYSTEM GOES BEYOND EMISSIONS REDUCTIONS IN GUANGZHOU. THE SYSTEM IS SERVING AS A MODEL FOR THE REST OF ASIA BY DEMONSTRATING THE VIABILITY OF METRO-SCALE BRT AND THE POTENTIAL COST-EFFECTIVENESS OF URBAN TRANSPORT.

IN 2011, THE GUANGZHOU SYSTEM WON THE GUANGZHOU CITY BEST PLANNING

4b (Code:) (Expenses \$ 1,344,720. including grants of \$) (Revenue \$)
CYCLING & WALKING (NMT)

MAJOR POLICY AND PROJECT BREAKTHROUGHS WERE ACHIEVED IN LANZHOU, CHINA, WITH ENDORSEMENTS FROM CITY LEADERS REGARDING DEVELOPMENT ACCORDING TO THE "OCO PRINCIPLES" ALONG THE BRT CORRIDOR, THE IMPLEMENTATION OF A BIKE SHARING SYSTEM AND GREENWAYS, AND ITDP'S ARCHITECTURAL DESIGN OF THE BRT STATIONS. IN CHANGSHA OUR DESIGNS FOR BRT, ROAD NETWORK IMPROVEMENTS AND GREENWAYS WERE INCORPORATED IN THE DRAFT MASTER PLAN FOR A MAJOR NEW DEVELOPMENT AREA THAT IS 30 SQ KM. WE ALSO SET UP A TRAINING PROGRAM IN WHICH WE MAKE REGULAR PRESENTATIONS TO URBAN PLANNERS AND DESIGNERS AT THE GUANGZHOU PLANNING INSTITUTE, ONE OF CHINA'S LARGEST SUCH INSTITUTES. WE MADE SIGNIFICANT PROGRESS ON PARKING REFORM AND TRANSPORT DEMAND MANAGEMENT IN SEVERAL CHINESE

4c (Code:) (Expenses \$ 1,371,984. including grants of \$) (Revenue \$)
SUSTAINABLE URBAN DEVELOPMENT (URBAN DEV.)

THIS YEAR, THE OUR CITIES OURSELVES PROGRAM WAS LAUNCHED IN SEVERAL OF OUR KEY CITIES, INCLUDING MEXICO CITY, BUENOS AIRES, AHMEDABAD, JOHANNESBURG, AND RIO DE JANEIRO, WITH GUANGZHOU LAUNCHING IN NOVEMBER 2011. IN ALL LOCATIONS, THE PROGRAM ENABLED ITDP TO FORGE AND STRENGTHEN RELATIONSHIPS WITH KEY OFFICIALS AND PRIVATE SECTOR LEADERS. WE ESTIMATE THAT THE OUR CITIES OURSELVES PROGRAM IN THESE CITIES REACHED OVER 80,000 PEOPLE, WITH SEVERAL TENS OF THOUSANDS MORE TO EXPERIENCE THE PROGRAM IN GUANGZHOU.

EXAMPLES OF THE LONG-TERM IMPACT OF THE OUR CITIES OURSELVES PROGRAM INCLUDE THE FOLLOWING: IN MEXICO CITY THE MIGUEL HIDALGO BOROUGH HAS

4d Other program services (Describe in Schedule O.)

(Expenses \$ 1,678,475. including grants of \$) (Revenue \$)

4e Total program service expenses 7,971,992.

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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1 X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	X
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>	12a X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</i>	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

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Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		X
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
28a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
28b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
28c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	X	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
35b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V ☒

		Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	29		
1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	26		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?			X
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X	
b If "Yes," enter the name of the foreign country: SEE SCHEDULE O See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			X
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?			X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			X
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			X
d If "Yes," indicate the number of Forms 8282 filed during the year			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	N/A		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the organization make any taxable distributions under section 4966?	N/A		
b Did the organization make a distribution to a donor, donor advisor, or related person?	N/A		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	N/A		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	N/A		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	N/A		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	N/A		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c Enter the amount of reserves on hand			
14a Did the organization receive any payments for indoor tanning services during the tax year?			X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O			

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI ☒ **X**

Section A. Governing Body and Management

			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	1a	16		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b Enter the number of voting members included in line 1a, above, who are independent	1b	14		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3			X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6 Did the organization have members or stockholders?	6			X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?	8a		X	
b Each committee with authority to act on behalf of the governing body?	8b		X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9			X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a		X	
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		X	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c		X	
13 Did the organization have a written whistleblower policy?	13		X	
14 Did the organization have a written document retention and destruction policy?	14		X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
a The organization's CEO, Executive Director, or top management official	15a		X	
b Other officers or key employees of the organization	15b			X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a			X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b			

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **CA, IL, MD, MA, NY, OR, VA, WA**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **MELINDA EISENMANN - 212-629-8001**
9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003

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Form **990** (2011)

**INSTITUTE FOR TRANSPORTATION AND
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

☒ **X**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) WALTER HOOK EXECUTIVE DIRECTOR	40.00	X		X				164,015.	0.	13,600.
(2) ENRIQUE PENALOSA (SEE SCH. O) PRESIDENT	2.00	X		X				17,715.	0.	0.
(3) GERHRAD MENCKOFF (SEE SCH. O) VICE PRESIDENT	2.00	X		X				9,180.	0.	0.
(4) BOB HAMBRECHT TREASURER	2.00	X		X				0.	0.	0.
(5) MATTEO MARTIGNONI DIRECTOR	2.00	X						0.	0.	0.
(6) SHOMIK RAJ MEHNDIRATTA DIRECTOR	2.00	X						0.	0.	0.
(7) JOSEPH RYAN DIRECTOR	2.00	X						0.	0.	0.
(8) PAUL STEELY WHITE DIRECTOR	2.00	X						0.	0.	0.
(9) ARIADNE DELON-SCOTT DIRECTOR	2.00	X						0.	0.	0.
(10) HEATHER THOMPSON DIRECTOR	2.00	X						0.	0.	0.
(11) GREG GUNTHER DIRECTOR	2.00	X						0.	0.	0.
(12) FELIPE TARGA DIRECTOR	2.00	X						0.	0.	0.
(13) JULES FLYNN DIRECTOR	2.00	X						0.	0.	0.
(14) DAN ABBASI DIRECTOR	2.00	X						0.	0.	0.
(15) JOHN FLAHERTY DIRECTOR	2.00	X						0.	0.	0.
(16) ALICIA GLEN DIRECTOR	2.00	X						0.	0.	0.
(17) MICHAEL REPLOGLE GLOBAL PLCY DIR & FOUNDER	40.00					X		155,531.	0.	16,578.

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) AIMEE GAUTHIER CHIEF INFORMATION OFFICER	40.00					X		100,528.	0.	14,839.
(19) JESSICA MORRIS CHIEF STRATEGIC INITIATIVES	40.00					X		118,792.	0.	10,561.
1b Sub-total								565,761.	0.	55,578.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								565,761.	0.	55,578.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **4**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
IDEEMOS, MANUEL GARCIA Y M. NO. 219 COL. ALAMEDA DIAMANTE:, LEON. GTO	PROGRAM CONSULTANT	184,898.
COMMON GROUND CONSULTING LLC 1936 FIRST STREET, NW, WASHINGTON, DC 20001	MANAGEMENT CONSULTANT	177,840.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **2**

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Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	8532222.				
	g Noncash contributions included in lines 1a-1f: \$						
	h Total. Add lines 1a-1f			8532222.			
Program Service Revenue	2 a CONSULTING REVENUE	Business Code	900099	560,802.	560,802.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f			560,802.			
	3 Investment income (including dividends, interest, and other similar amounts)			3,418.			3,418.
4 Income from investment of tax-exempt bond proceeds							
5 Royalties							
Other Revenue	6 a Gross rents	(i) Real	(ii) Personal				
	b Less: rental expenses						
	c Rental income or (loss)						
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b Less: cost or other basis and sales expenses		20,540.				
	c Gain or (loss)		-20540.				
	d Net gain or (loss)			-20,540.			-20,540.
	8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a					
	b Less: direct expenses	b					
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities						
	10 a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
	Miscellaneous Revenue			Business Code			
	11 a OTHER REVENUE		900099	8,967.			8,967.
	b						
c							
d All other revenue							
e Total. Add lines 11a-11d			8,967.				
12 Total revenue. See instructions.			9084869.	560,802.	0.	-8,155.	

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX ☐

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.				
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2 Grants and other assistance to individuals in the United States. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	204,510.	183,196.	19,538.	1,776.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,526,232.	1,247,230.	244,581.	34,421.
8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)	72,542.	67,525.	2,723.	2,294.
9 Other employee benefits	99,532.	91,851.	4,874.	2,807.
10 Payroll taxes	125,101.	103,332.	19,131.	2,638.
11 Fees for services (non-employees):				
a Management				
b Legal	27,543.	16,414.	11,129.	
c Accounting	75,023.	53,293.	20,428.	1,302.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other	2,526,658.	2,234,397.	280,980.	11,281.
12 Advertising and promotion				
13 Office expenses	359,596.	346,782.	6,726.	6,088.
14 Information technology				
15 Royalties				
16 Occupancy	388,863.	377,586.	10,165.	1,112.
17 Travel	974,359.	939,951.	31,919.	2,489.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	661,852.	468,436.	192,728.	688.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	101,881.	100,092.	1,789.	
23 Insurance	27,931.	24,670.	3,099.	162.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a FIELD STAFF	1,475,823.	1,470,928.	4,895.	
b FOREIGN TAXES	78,855.	78,855.		
c TRAINING	47,880.	47,880.		
d LICENSE FEES	43,164.	36,089.	2,783.	4,292.
e All other expenses	94,094.	83,485.	10,145.	464.
25 Total functional expenses. Add lines 1 through 24e	8,911,439.	7,971,992.	867,633.	71,814.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

**INSTITUTE FOR TRANSPORTATION AND
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Part X Balance Sheet

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	242,356.	1	58,494.
	2 Savings and temporary cash investments	1,607,722.	2	2,144,008.
	3 Pledges and grants receivable, net	1,326,011.	3	829,344.
	4 Accounts receivable, net	54,070.	4	54,269.
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	26,395.	9	17,073.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	460,152.		
	b Less: accumulated depreciation	240,609.		
		297,183.	10c	219,543.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
15 Other assets. See Part IV, line 11	50,378.	15	57,389.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	3,604,115.	16	3,380,120.	
Liabilities	17 Accounts payable and accrued expenses	958,049.	17	558,451.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	73,120.	25	75,293.
	26 Total liabilities. Add lines 17 through 25	1,031,169.	26	633,744.
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	2,221,351.	27	1,437,397.
	28 Temporarily restricted net assets	351,595.	28	1,308,979.
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	2,572,946.	33	2,746,376.	
34 Total liabilities and net assets/fund balances	3,604,115.	34	3,380,120.	

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,084,869.
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,911,439.
3	Revenue less expenses. Subtract line 2 from line 1	3	173,430.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,572,946.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	0.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	2,746,376.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII ☐

- 1** Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? _____
- b** Were the organization's financial statements audited by an independent accountant? _____
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- d** If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:
☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. _____

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form **990** (2011)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 ☐ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 ☐ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a ☐ Type I
 - b ☐ Type II
 - c ☐ Type III - Functionally integrated
 - d ☐ Type III - Other
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

	Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?		
(ii) A family member of a person described in (i) above?		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?		
- h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	2,708,742.	2,688,491.	7,749,800.	8,156,151.	8,532,222.	29,835,406.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	2,708,742.	2,688,491.	7,749,800.	8,156,151.	8,532,222.	29,835,406.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,385,888.
6 Public support. Subtract line 5 from line 4.						27,449,518.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	2,708,742.	2,688,491.	7,749,800.	8,156,151.	8,532,222.	29,835,406.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	10,321.	8,699.	7,519.	6,150.	3,418.	36,107.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)				14,954.	8,967.	23,921.
11 Total support. Add lines 7 through 10						29,895,434.
12 Gross receipts from related activities, etc. (see instructions)					12	1,296,144.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						► <input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f))	14	91.82 %
15 Public support percentage from 2010 Schedule A, Part II, line 14	15	88.90 %
16a 33 1/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		► <input checked="" type="checkbox"/>
b 33 1/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		► <input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		► <input type="checkbox"/>
b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		► <input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		► <input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f))	15		%
16 Public support percentage from 2010 Schedule A, Part III, line 15	16		%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f))	17		%
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18		%

19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**** Do Not File ****
***** Not Open to Public Inspection *****

Schedule B
(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011**Name of the organization**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**Employer identification number**

52-1399520

Organization type (check one):**Filers of:****Section:**

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☐
- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

- ☒ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization
**INSTITUTE FOR TRANSPORTATION AND
 DEVELOPMENT POLICY**

Employer identification number

52-1399520**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>5,900,001.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>2</u>		\$ <u>500,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>3</u>		\$ <u>1,527,600.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>4</u>		\$ <u>205,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	--

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990. ▶ See separate instructions.

CMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization **INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number
52-1399520

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the
organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes	<input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last
day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax
year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of
violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)
and section 170(h)(4)(B)(ii)?

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and
include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for
conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art,
historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV,
the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical
treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts
relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide
the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition
 b ☐ Scholarly research
 c ☐ Preservation for future generations
 d ☐ Loan or exchange programs
 e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ☐ _____ %
 b Permanent endowment ☐ _____ %
 c Temporarily restricted endowment ☐ _____ %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
 (ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? ☐ Yes ☐ No

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		172,180.	72,559.	99,621.
d Equipment		229,616.	143,177.	86,439.
e Other		58,356.	24,873.	33,483.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				219,543.

Schedule D (Form 990) 2011

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule D (Form 990) 2011

52-1399520 Page **3**

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) DEPOSIT LIABILITY	75,293.	
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
(11)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶	75,293.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

132053
01-23-12

Schedule D (Form 990) 2011

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule D (Form 990) 2011

52-1399520 Page **4**

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	9,084,869.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	8,911,439.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	173,430.
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net). Add lines 4 through 8	9	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	173,430.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	9,171,383.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	
b	Donated services and use of facilities	2b	65,974.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV.)	2d	20,540.
e	Add lines 2a through 2d	2e	86,514.
3	Subtract line 2e from line 1	3	9,084,869.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	9,084,869.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	8,997,953.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	65,974.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV.)	2d	20,540.
e	Add lines 2a through 2d	2e	86,514.
3	Subtract line 2e from line 1	3	8,911,439.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	8,911,439.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2: IN JUNE 2006, THE FINANCIAL ACCOUNTING STANDARDS BOARD

(FASB) RELEASED FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR

REPORTING UNCERTAINTY IN INCOME TAXES. FOR THE YEARS ENDED DECEMBER 31,

2011 AND 2010, ITDP HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10

AND DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER

RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS. THE FEDERAL FORM

990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, IS SUBJECT TO

EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR THREE YEARS

Schedule D (Form 990) 2011

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Schedule D (Form 990) 2011

52-1399520 Page 5

Part XIV Supplemental Information (continued)

AFTER IT IS FILED.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON DISPOSAL OF ASSETS SHOWN AS EXPENSE ON FINANCIAL STATEMENTS

AND NETTED AGAINST REVENUE ON FORM 990, PART VIII, LINE 8C. 20,540.

PART XIII, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON DISPOSAL OF ASSETS SHOWN AS EXPENSE ON FINANCIAL STATEMENTS

AND NETTED AGAINST REVENUE ON FORM 990, PART VIII, LINE 8C. 20,540.

Schedule D (Form 990) 2011

132055
01-23-12

**SCHEDULE F
(Form 990)**Department of the Treasury
Internal Revenue Service**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2011Open to Public
InspectionName of the organization
**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number

52-1399520**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes"
to Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance,
the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☐ No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the
United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
NORTH AMERICA	1	24	PROGRAM SERVICES	BUS RAPID TRANSIT SYSTEM, NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN	1,216,741.
SOUTH AMERICA	2	21	PROGRAM SERVICES	BUS RAPID TRANSIT SYSTEM, NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN	1,089,665.
SOUTH ASIA	3	21	PROGRAM SERVICES	BUS RAPID TRANSIT SYSTEM, NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN	720,325.
SUB-SAHARAN AFRICA	0	2	PROGRAM SERVICES	BUS RAPID TRANSIT SYSTEM, NON-MOTORIZED TRANSPORT	101,742.
EAST ASIA AND THE PACIFIC	2	52	PROGRAM SERVICES	BUS RAPID TRANSIT SYSTEM, NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN	2,127,206.
3 a Sub-total	8	120			5,255,679.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	8	120			5,255,679.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2011

SEE PART V FOR COLUMN (E) DESCRIPTIONS

▶ ☐

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ►

3 Enter total number of other organizations or entities ►

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) ☐ Yes ☒ No
- 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471) ☐ Yes ☒ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865) ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713) ☐ Yes ☒ No

Schedule F (Form 990) 2011

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

PART I, LINE 3, COLUMN (E):

REGION: NORTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: BUS RAPID TRANSIT SYSTEM,
NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN DEVELOPMENT

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: BUS RAPID TRANSIT SYSTEM,
NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN DEVELOPMENT

REGION: SOUTH ASIA

(E) SPECIFIC TYPES OF SERVICES IN REGION: BUS RAPID TRANSIT SYSTEM,
NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN DEVELOPMENT,
POLICY

REGION: EAST ASIA AND THE PACIFIC

(E) SPECIFIC TYPES OF SERVICES IN REGION: BUS RAPID TRANSIT SYSTEM,
NON-MOTORIZED TRANSPORT, TRAVEL DEMAND MANAGEMENT, URBAN DEVELOPMENT,
POLICY

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number

52-1399520

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,

Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

☐ First-class or charter travel

☐ Housing allowance or residence for personal use

☐ Travel for companions

☐ Payments for business use of personal residence

☐ Tax indemnification and gross-up payments

☐ Health or social club dues or initiation fees

☐ Discretionary spending account

☐ Personal services (e.g., maid, chauffeur, chef)

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or
reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

1b

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,
trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

2

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's
CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to
establish compensation of the CEO/Executive Director. Explain in Part III.

☐ Compensation committee

☐ Written employment contract

☐ Independent compensation consultant

☒ Compensation survey or study

☐ Form 990 of other organizations

☒ Approval by the board or compensation committee

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing
organization or a related organization:

a Receive a severance payment or change-of-control payment?

4a

X

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

4b

X

c Participate in, or receive payment from, an equity-based compensation arrangement?

4c

X

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation
contingent on the revenues of:

a The organization?

5a

X

b Any related organization?

5b

X

If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation
contingent on the net earnings of:

a The organization?

6a

X

b Any related organization?

6b

X

If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments
not described in lines 5 and 6? If "Yes," describe in Part III

7

X

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the
initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

8

X

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in
Regulations section 53.4958-6(c)?

9

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 WALTER HOOK	(i)	164,015.	0.	0.	13,600.	0.	177,615.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
2 MICHAEL REPLOGLE	(i)	155,531.	0.	0.	12,800.	3,778.	172,109.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
3	(i)							
	(ii)							
4	(i)							
	(ii)							
5	(i)							
	(ii)							
6	(i)							
	(ii)							
7	(i)							
	(ii)							
8	(i)							
	(ii)							
9	(i)							
	(ii)							
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

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Inspection

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FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PROJECT FOR 2010, AND THE GUANGDONG PROVINCIAL BEST DESIGN LEVEL 1 PRIZE FOR 2010. IT WAS THE FRONT PAGE FEATURE OF A MAJOR URBAN LAND INSTITUTE AND ERNST & YOUNG ANNUAL REPORT, INFRASTRUCTURE 2011, TARGETED AT POLICY-MAKERS AND DEVELOPMENT-RELATED STAKEHOLDERS AROUND THE WORLD, AS WELL AS THE FRONT PAGE FEATURE IN THE LATEST EDITION OF URBAN TRANSPORT OF CHINA, THE MOST INFLUENTIAL TRANSPORT JOURNAL IN CHINA. THE GUANGZHOU BRT SYSTEM HAS ALREADY DIRECTLY INFLUENCED SEVERAL OTHER CHINESE CITIES TO INITIATE BRT PROJECT PLANNING, INCLUDING (BUT NOT LIMITED TO) CHANGSHA, WUHAN, HARBIN, SHENZHEN, JIANGMEN, YICHANG, AND FUZHOU, WITH AT LEAST TWO VISITING DELEGATIONS FROM OTHER CHINESE CITIES PER WEEK. CITIES WITH EXISTING BRT SYSTEMS ARE BEING INFLUENCED BY GUANGZHOU, AS WELL AS INTERNATIONAL CITIES SUCH AS JAKARTA. IN 2011, ITDP ALSO CONTINUED TO PROVIDE TECHNICAL ASSISTANCE TO THE CITY OF LANZHOU, WHOSE BRT IS UNDER CONSTRUCTION AND IS DUE TO OPEN IN EARLY 2012.

ONE OF THE BIGGEST SUCCESSES FOR THE YEAR FOR ITDP WAS THE OPENING OF THE FIRST BRT IN ARGENTINA ON MAY 31, 2011. METROBUS RUNS ALONG AVENUE JUAN B. JUSTO, AND ITS 21 STATIONS ARE SERVED BY BOTH ARTICULATED AND STANDARD LENGTH BUSES. THE SYSTEM INCLUDES OTHER STANDARD FEATURES OF BRT, INCLUDING PHYSICALLY SEPARATED LANES THAT RUN IN THE MIDDLE OF THE STREET, ELEVATED STATION PLATFORMS AND COUNTDOWN CLOCKS. THE CITY EXPECTS THE LINE TO DRAW ADDITIONAL RIDERSHIP AS PEOPLE ADJUST TO THE NEW SYSTEM, GROWING TO AN ANTICIPATED 100,000 DAILY RIDERS. EXPANSION OF THE SYSTEM IS ONGOING AND WILL BE A FOCUS OF ITDP'S EFFORTS IN 2012.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2011)

132211
01-23-12

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IN MEXICO CITY, AFTER MANY YEARS OF HARD WORK ON THE PART OF ITDP, THE CITY FINALLY BEGAN CONSTRUCTION OF THE BRT THROUGH THE CITY CENTER, WHICH WILL ALSO CONNECT TO THE AIRPORT ONCE COMPLETED. THE WILDLY SUCCESSFUL PUBLIC BIKE SHARE SYSTEM CONTINUED TO EXPAND AND THE BIKE LANE ALONG REFORMA AVENUE WAS EXPANDED. BRT PLANS IN MONTERREY, PUEBLA, AND QUERETARO CONTINUED TO MAKE PROGRESS, AND NEW BRT CORRIDORS IN LEON AND THE STATE OF MEXICO ALSO OPENED. TOGETHER, OPTIBUS, METROBUS, MACROBUS, AND MEXIBUS TOTAL 131 KILOMETERS AND 922,000 PASSENGERS PER DAY.

IN BRAZIL, THE FIRST TWO BRT LINES IN RIO DE JANEIRO ARE UNDER CONSTRUCTION, AND TOGETHER THEY WILL TOTAL 95 KILOMETERS AND CARRY 620,000 PASSENGERS PER DAY. ONE STATION WAS ALREADY PRESENTED TO THE PUBLIC. IN ADDITION, THE FIRST BRT IN BELO HORIZONTE IS CURRENTLY UNDER CONSTRUCTION.

IN INDIA, ITDP STRENGTHENED OUR RELATIONSHIP WITH THE AHMEDABAD MUNICIPAL CORPORATION AND THE AHMEDABAD URBAN DEVELOPMENT AUTHORITY, AND WE ARE WELL POISED FOR GREATER COLLABORATION IN 2012. IN INDIA IN 2011, THE AHMEDABAD BRT GREW TO 50 KILOMETERS WITH OVER 130,000 PASSENGERS PER DAY. IN RAJKOT, A FAST GROWING CITY, ITDP SIGNED AN MOU WITH THE RAJKOT MUNICIPAL CORPORATION, AND SUBSEQUENTLY CONVINCED THE RMC TO IMPROVE ITS BRT DESIGN TO INCORPORATE MEDIAN STATIONS AND HIGHER QUALITY BUSES. IN CHENNAI, A CITY OF NINE MILLION PEOPLE, ITDP DEVELOPED A DETAILED FEASIBILITY STUDY FOR THE BRT, CONCEPT PLANS FOR INTERMODAL FACILITIES AT 34 STATIONS, AND STREET DESIGN GUIDELINES FOR ARTERIAL STREETS IN THE CITY.

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FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

CITIES. PRELIMINARY BREAKTHROUGHS WERE ACHIEVED IN GUANGZHOU AND DONGGUAN WITH BOTH CITIES WORKING ON PARKING REFORMS. PROGRESS WAS MADE IN NANNING TOWARD THE IMPLEMENTATION OF MAJOR ON-STREET PARKING REFORMS, EXPECTED TO BE PUT IN PLACE NEXT YEAR. GUANGZHOU IS CONSIDERING CONGESTION CHARGING, AND WITH ITDP'S INPUT, HAS IMPLEMENTED REFORMS ON THE USE OF OFFICIAL CARS. GUANGZHOU ALSO MADE PROGRESS WITH ITDP'S INVOLVEMENT, ON PLANS REGARDING RESTRICTIONS OF NEW VEHICLE REGISTRATIONS. LASTLY, HARBIN HAS PARTIALLY IMPLEMENTED OUR PARKING RECOMMENDATIONS, INCLUDING PHYSICAL CONTROLS ON CARS PARKED ON WALKWAYS AND A MOVE TO HOURLY CHARGING FOR PARKING.

IN THE AREA OF BIKE SHARING, NEW SYSTEMS OPENED IN 10 CHINESE CITIES-MOST OF WHICH WERE INSPIRED BY ITDP'S FIRST CHINESE BIKE SHARING SYSTEM IN GUANGZHOU. IN GUANGZHOU ITSELF, ITDP CONTINUED TO WORK WITH THE CITY TO BUILD UP THE BIKE SHARE SYSTEM, WHICH SAW THE ADDITION OF TENS OF THOUSANDS OF BIKES. ITDP HAS WORKED DIRECTLY WITH THE OPERATION COMPANY, HELPING BUILD THE SYSTEM FROM SCRATCH TO NEARLY 20,000 BIKE TRIPS PER DAY. AT THE SAME TIME, ITDP CONTINUED TO STRENGTHEN KEY RELATIONSHIPS WITH THE LEADING BIKE SHARING COMPANIES IN CHINA.

GUANGZHOU'S GREENWAYS HAVE INFLUENCED CITIES AROUND CHINA WITH TWO PROVINCES AND MORE THAN 10 CITIES ANNOUNCING MAJOR NEW GREENWAY PLANS THIS YEAR. INTENSIVE ITDP DESIGN AND PLANNING INPUT CONTRIBUTED TO GREENWAYS IN GUANGZHOU, DONGGUAN, AND HUIZHOU, AND TO THE PROVINCIAL GOVERNMENT WORK IN THIS AREA. ITDP WORKED CLOSELY WITH DISTRICT GREENWAYS OFFICES AROUND GUANGZHOU, INCLUDING A POTENTIAL HIGH PROFILE GREENWAYS IMPROVEMENT PROJECT IN THE HEART OF GUANGZHOU'S NEW CBD.

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ITDP'S INPUT IS BEING PROVIDED TO PROJECTS TO IMPLEMENT MORE THAN 1,000KM OF URBAN GREENWAYS. PRESIDENT HU JINTAO VISITED THE GREENWAYS IN GUANGZHOU IN 2011, PRAISED THEM, AND URGED THE GOVERNMENT TO EXTEND THEM.

ONE OF THE MORE EXCITING EVENTS IN LATIN AMERICA THIS YEAR WAS A NINE-CITY "CITIES, BICYCLES AND THE FUTURE OF MOBILITY" TOUR WITH MUSIC LEGEND AND CYCLING ENTHUSIAST DAVID BYRNE. ITDP HELPED ORGANIZE AND COORDINATE THE TOUR IN SEVERAL OF THE CITIES WHERE WE WORK. THE AIM OF THE TOUR WAS TO ADVOCATE GOVERNMENTS TO DEDICATE AT LEAST FIVE PERCENT OF THEIR TRANSPORT BUDGETS TO NONMOTORIZED TRANSPORT. THROUGH THE TOUR, ITDP WAS EXTREMELY SUCCESSFUL IN ENCOURAGING CYCLING AND RAISING AWARENESS OF THE NEED TO PROVIDE FACILITIES TO PEDESTRIANS AND CYCLISTS. ANOTHER CYCLING ACHIEVEMENT IN LATIN AMERICA WAS THAT BUENOS AIRES CONSTRUCTED MORE THAN 40 KILOMETERS OF BIKE LANES AND OPENED A BIKE SHARE SYSTEM THIS YEAR.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

ASKED ITDP TO ADVISE THEM ON THE "RECOVERY OF TACUBAYA" PROJECT. THEY ARE INTERESTED IN THE VISION PRESENTED IN OUR CITIES OURSELVES AND HOW IT CAN BE IMPLEMENTED. IN INDIA, OUR CITIES OURSELVES LED THE MINISTRY OF URBAN DEVELOPMENT TO ASK ITDP TO SERVE ON A COMMITTEE TASKED WITH DEVELOPING NATIONAL SUSTAINABLE HABITAT PARAMETERS IN THE FIELD OF URBAN TRANSPORT. THE COMMITTEE WILL SPECIFICALLY LOOK AT CONGESTION CHARGING, PARKING, NON-MOTORIZED TRANSIT, AND INTEGRATING TRANSPORT PLANNING WITH MASTER PLANS. IN CAPE TOWN, OUR CITIES OURSELVES INCITED AN ANNOUNCEMENT FROM THE DEPARTMENT OF HUMAN SETTLEMENTS (DHS) TO LAUNCH A R75-MILLION SOCIAL HOUSING PROJECT IN BROOKLYN, CAPE TOWN,

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WHICH IS SPECIFICALLY DESIGNED TO TAKE ADVANTAGE OF THE PROPOSED BUS
RAPID TRANSIT ROUTES IN THE CITY OF CAPE TOWN. IN BRAZIL, OUR CITIES
OURSELVES SPARKED AN INVITATION FROM THE MINISTRY OF CITIES TO ITDP TO
PARTICIPATE IN NATIONAL MOBILITY WEEK.

ITDP ALSO PARTNERED WITH SECOVI, THE LARGEST NATIONAL REAL ESTATE
ASSOCIATION, TO ORGANIZE AN INTERNATIONAL URBAN FORUM IN SAO PAULO,
WHICH FEATURED THE OUR CITIES OURSELVES PRINCIPLES AND DESIGN
COMPETITION. THIS PARTNERSHIP AND EVENT HELPED RAISE THE PROFILE OF
ITDP AMONG THE BRAZIL SECRETARY OF TRANSPORT AND SECRETARY OF URBAN
DEVELOPMENT, AS WELL AS CITY OFFICIALS AND DEVELOPERS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

TRAFFIC DEMAND (TDM)

IN 2011, ITDP MADE HUGE PROGRESS IN INDIA. IN SURAT, THE SECOND LARGEST
CITY IN GUJARAT, ITDP WON SUPPORT OF THE SURAT MUNICIPAL CORPORATION TO
ADOPT A COMPREHENSIVE PARKING POLICY, WHICH WILL BE DEVELOPED IN 2012.
IN CHENNAI, ITDP WON SUPPORT OF THE TRAFFIC POLICE TO LIMIT AND ENFORCE
ON-STREET PARKING, WHICH IS AN ENCOURAGING AND IMPORTANT STEP. ITDP
ALSO WORKED IN THE TWIN CITIES OF PUNE AND PIMPRI CHINCHWAD, PROVIDING
ONGOING SUPPORT TO THE MUNICIPAL CORPORATION AND CITY BUS OPERATOR.
THANKS TO THESE EFFORTS THE BRT IN PUNE IS FINALLY ON THE RIGHT TRACK,
HAVING ACCEPTED ITDP'S BRT OPERATIONS PLAN AND DESIGN GUIDELINES.
RIDERSHIP OF 900,000 PASSENGERS PER DAY IS EXPECTED ONCE THE SYSTEM
BECOMES OPERATIONAL IN LATE 2012. ITDP HAS ALSO BEEN ASKED TO DEVELOP
GUIDELINES FOR MODIFICATION OF THE BUILDING BYLAWS TO CONFORM TO
PEDESTRIAN AND TRANSIT ORIENTED PRINCIPLES, AND WILL SUBMIT A REPORT BY

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THE END OF THE YEAR.

IN JANUARY OF 2011, ITDP RELEASED A REPORT "EUROPE'S PARKING U-TURN: FROM ACCOMMODATION TO REGULATION". THIS PAPER IS THE SECOND IN A SERIES OF POLICY PAPERS FROM ITDP ON PARKING. THIS PAPER REVIEWS SUCCESSFUL PARKING PRACTICES IN EUROPEAN CITIES, AND DISCUSSES HOW PARKING MANAGEMENT IS A CRITICAL AND OFTEN OVERLOOKED TOOL FOR ACHIEVING A VARIETY OF SOCIAL GOALS. FOR MUCH OF THE 20TH CENTURY, CITIES IN EUROPE, LIKE CITIES IN THE REST OF THE WORLD, USED PARKING POLICY MAINLY TO ENCOURAGE THE CONSTRUCTION OF ADDITIONAL OFF-STREET PARKING, HOPING TO EASE A PERCEIVED SHORTAGE OF PARKING. THIS PAPER RECEIVED OVER 60 PRESS HITS, INCLUDING A NEW YORK TIMES FRONT PAGE STORY IN JULY 2011.

IN 2011, ITDP ALSO PARTICIPATED IN PARK(ING) DAY, A WORLDWIDE ANNUAL EVENT TO BRING ATTENTION TO THE LACK OF STREET SPACE IN CITIES BY TAKING OVER A PARKING SPACE FOR A DAY AND TURNING IT INTO PUBLIC SPACE. EVENTS WERE HELD IN MOST OF ITDP'S FIELD OFFICE CITIES, INCLUDING JAKARTA, AHMEDABAD, GUANGZHOU, BUENOS AIRES, AND RIO DE JANEIRO. ITDP STAFF USED THIS OPPORTUNITY TO GENERATE PRESS COVERAGE FOR PARKING REFORM IN THEIR CITIES, AS WELL AS TO NETWORK WITH PARTNER ORGANIZATIONS ON PARKING REFORM.

EXPENSES \$ 748,314. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

CLIMATE AND TRANSPORT POLICY (POLICY)

ITDP WORKS AT THE LOCAL, NATIONAL, AND INTERNATIONAL LEVELS TO ENCOURAGE GOVERNMENTS AND OTHER AUTHORITIES TO INCORPORATE POLICIES TO REDUCE TRANSPORT-RELATED EMISSIONS AND TRAFFIC CONGESTION, WHILE

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ENSURING ADEQUATE FUNDING FOR SUSTAINABLE MOBILITY PROGRAMS. ITDP'S GLOBAL POLICY AND RESEARCH PROGRAM FOCUSES ON RESEARCH AND PUBLICATION OF BEST PRACTICES TO INFLUENCE KEY PUBLIC AND PRIVATE DECISION-MAKERS, AND FORGES AND SUSTAINS RELATIONSHIPS WITH MULTILATERAL DEVELOPMENT BANKS, AND OTHER KEY PLAYERS, TO INCREASE FUNDING AND ENCOURAGE POLICIES FAVORABLE TO SUSTAINABLE TRANSPORT.

IN 2011, ITDP'S REPORTS WERE RECEIVED WITH FAVORABLE AND SUBSTANTIAL MEDIA INTEREST. THESE REPORTS INCLUDED: EUROPE'S NEW VIBRANT LOW CAR(BON) COMMUNITIES, EUROPEAN PARKING U-TURN: FROM ACCOMMODATION TO REGULATION, GUANGZHOU BRT EMISSIONS IMPACTS, AND RECAPTURING GLOBAL LEADERSHIP IN BUS RAPID TRANSIT: A SURVEY OF SELECT US CITIES.

IN THE AREA OF EMISSIONS MONITORING, ITDP PUBLISHED POTENTIAL CARBON REDUCTION BENEFITS OF CLIMATE WORKS TRANSPORT SYSTEMS AND URBAN PLANNING INTERVENTIONS IN SELECTED WORLD REGION. IN THIS REPORT, ITDP'S GHG ANALYSIS SHOWS A CO2 REDUCTION POTENTIAL OF 35% (2+ GT) BY 2030 FOR TRANSPORT SYSTEMS IN CHINA, INDIA, MEXICO, AND BRAZIL. OUR ANALYSIS OF GUANGZHOU'S BRT AND NMT FACILITIES ESTIMATED CO2 REDUCTIONS OF 0.85 MT IN THE FIRST DECADE OF OPERATION, THE HIGHEST PER-KM EMISSION REDUCTION OF ANY BRT IN THE WORLD. IN ADDITION, ITDP CONTINUED WORKING ON A REPORT WITH THE INTER-AMERICAN DEVELOPMENT BANK, REDUCING GREENHOUSE GAS EMISSIONS FROM TRANSPORTATION PROJECTS, PROGRAMS, AND PLANS, AND CONTINUES TO REFINE AND DISSEMINATE TEEMP GHG SKETCH MODELS.

AS FAR AS NATIONAL POLICY, ITDP HAS GAINED STRONG TRACTION WITH THE MINISTRY OF URBAN DEVELOPMENT (MOUD). ITDP HAS BEEN ASKED TO PROVIDE INPUTS ON VARIOUS NATIONAL POLICY DOCUMENTS AND TOOLKITS. ITDP, UPON

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INVITATION FROM THE NATIONAL MISSION FOR SUSTAINABLE HABITAT, DRAFTED
GUIDELINES AND BENCHMARKS FOR SUSTAINABLE TRANSPORT AND URBAN DESIGN.
THIS DOCUMENT, THOUGH NOT OFFICIALLY NOTIFIED, IS WIDELY UNDERSTOOD TO
GUIDE THE SECOND PHASE OF THE NATIONAL URBAN RENEWAL MISSION, A GRANT
MAKING INITIATIVE BY MOUD. MOUD HAS ACKNOWLEDGED THAT ITDP'S SUPPORT IN
SHAPING A NUMBER OF POLICY DOCUMENTS INFLUENCED ITS SUBMISSION TO THE
12TH FIVE YEAR PLAN TO A GREAT EXTENT.
EXPENSES \$ 930,161. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:
MEXICO, BRAZIL, INDONESIA, INDIA,
CHINA, SOUTH AFRICA, GHANA

FORM 990, PART VI, SECTION A, LINE 4: DURING THE YEAR THE ORGANIZATION
UPDATED THE BY-LAWS TO INCLUDE THE CHIEF OPERATING OFFICER AS A SIGNATORY
ON CONTRACTS; TO ALLOW BOARD MEMBERS WITH EMERITUS STATUS TO PARTICIPATE IN
BOARD MEETINGS; AND THE TITLE OF THE EXECUTIVE DIRECTOR WAS UPDATED TO
CHIEF EXECUTIVE OFFICER.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 WAS PREPARED BY THE
OUTSIDE ACCOUNTANTS AND REVIEWED BY THE CHIEF FINANCIAL OFFICER AND THE
FINANCE COMMITTEE BEFORE SUBMISSION. THE ENTIRE BOARD RECEIVES A COPY OF
THE FORM 990 PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION MONITORS AND
ENFORCES THE CONFLICT OF INTEREST POLICY.

AN INTERESTED PERSON MAY MAKE A PRESENTATION AT THE BOARD OR COMMITTEE

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MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE
DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS
IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A
DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE
PROPOSED TRANSACTIONS ARRANGEMENT.

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER
THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT
WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO
A CONFLICT OF INTEREST.

IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY
ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF
INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE
DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE
CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE
TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS
DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT IN
CONFORMITY WITH SUCH DETERMINATION.

THE SAME POLICY APPLIES TO ALL EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15A: AN ANNUAL REVIEW OF THE TOP
MANAGEMENT OFFICIAL IS DONE BY THE BOARD OF DIRECTORS. THE SALARY IS
COMPARED WITH OTHER SOURCES TO MAKE SURE COMMENSURATE WITH OTHER SIMILAR
NON-PROFITS. IT IS DOCUMENTED AND PUT IN PERSONNEL FILE. THE LAST SALARY

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REVIEW WAS CONDUCTED IN JANUARY 2011.

AN ANNUAL REVIEW IS DONE FOR ALL EMPLOYEES OF THE ORGANIZATION BY THEIR SUPERVISORS. COMPENSATION IS BASED ON THE SALARY RANGES APPROVED FOR EACH POSITION. SALARY RANGES ARE DETERMINED BY COMPARING THE POSITIONS TO SIMILAR NONPROFITS.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART VII

ENRIQUE PENALOSA AND GERHARD MENCKHOFF, BOARD MEMBERS, RECEIVED COMPENSATION FOR CONSULTING SERVICES PROVIDED TO THE ORGANIZATION UNRELATED TO THEIR BOARD DUTIES. THE AMOUNT OF THIS COMPENSATION HAS BEEN REPORTED ON PART VII.

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
► Attach to Form 990. ► See separate instructions.

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Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP MEXICO A.C. - 98-0666674 AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, MEXICO CITY, DF CP, MEXICO, MEXICO 06100	SUSTAINABLE TRANSPORTATION	MEXICO	472,622.	54,463.	ITDP
GUANGZHOU MODERN BRT AND SUSTAINABLE TRANSPORT INSTITUTE - 98-0666672, 13TH FLOOR, 348 EAST, HUANSI DONG LU, GUANGZHOU,	SUSTAINABLE TRANSPORTATION	CHINA	285,074.	77,532.	ITDP
INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO - 98-0666675, AV. JORNALISTA RICARDO MARINHO 360, SALA 126, BARRA DA	SUSTAINABLE TRANSPORTATION	BRAZIL	140,979.	24,865.	ITDP
URBAN MOBILITY TRANSFORMATION SERVICES PRIVATE LIMITED - 98-0683919, 301 PARITOSH, NR DARPANA ART ACADEMY, USMANPURA,	SUSTAINABLE TRANSPORTATION	INDIA	318,851.	17,646.	ITDP

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

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Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a	
b Gift, grant, or capital contribution to related organization(s)	1b	
c Gift, grant, or capital contribution from related organization(s)	1c	
d Loans or loan guarantees to or for related organization(s)	1d	
e Loans or loan guarantees by related organization(s)	1e	
f Sale of assets to related organization(s)	1f	
g Purchase of assets from related organization(s)	1g	
h Exchange of assets with related organization(s)	1h	
i Lease of facilities, equipment, or other assets to related organization(s)	1i	
j Lease of facilities, equipment, or other assets from related organization(s)	1j	
k Performance of services or membership or fundraising solicitations for related organization(s)	1k	
l Performance of services or membership or fundraising solicitations by related organization(s)	1l	
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m	
n Sharing of paid employees with related organization(s)	1n	
o Reimbursement paid to related organization(s) for expenses	1o	
p Reimbursement paid by related organization(s) for expenses	1p	
q Other transfer of cash or property to related organization(s)	1q	
r Other transfer of cash or property from related organization(s)	1r	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI **Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

PART I, IDENTIFICATION OF DISREGARDED ENTITIES:

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

GUANGZHOU MODERN BRT AND SUSTAINABLE TRANSPORT INSTITUTE

EIN: 98-0666672

13TH FLOOR, 348 EAST, HUANSI DONG LU

GUANGZHOU, CHINA, CHINA 510060

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO

EIN: 98-0666675

AV. JORNALISTA RICARDO MARINHO 360, SALA 126, BARRA DA TIJUCA

RIO DE JANEIRO, RJ, CP, BRAZIL, BRAZIL 22631-350

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN MOBILITY TRANSFORMATION SERVICES PRIVATE LIMITED

EIN: 98-0683919

301 PARITOSH, NR DARPANA ART ACADEMY, USMANPURA

AHMEDABAD, GUJARAT, INDIA, INDIA 380013